M&A INDUSTRY REPORT

Business Services

FOCUS is a leading national M&A brand for the lower middle market. With over 40 years of experience, a global footprint, and hundreds of successful deals across myriad industries, FOCUS continues it's mission to redefine the banker/client relationship.





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OVERVIEW

The business services M&A market experienced a slowdown in Q4 2024, with deal activity declining from 243 transactions in Q3 to 164 in Q4.

The decline in the number of transactions in the business services industry in the 4th quarter is largely due to the remaining challenges with inflation, labor shortages and lingering political uncertainty.

Despite the drop in activity, key trends persisted, such as significant interest in research and consulting firms which maintained strong multiples and consistent acquisition volume from strategic buyers. Valuations in high-growth subsectors like IT services and human capital management remained resilient, supported by strong private equity and strategic buyer interest.

M&A activity in 2025 is expected to increase as a result of lower interest rates, expected easing of regulatory restrictions on businesses due to the newly elected Republican Executive and Legislative branches of government, and the significant amount of dry powder that private equity will need to invest. Industry consolidation is expected to continue in many of the business services sub-sectors like infrastructure services, waste management, consulting and environmental remediation.

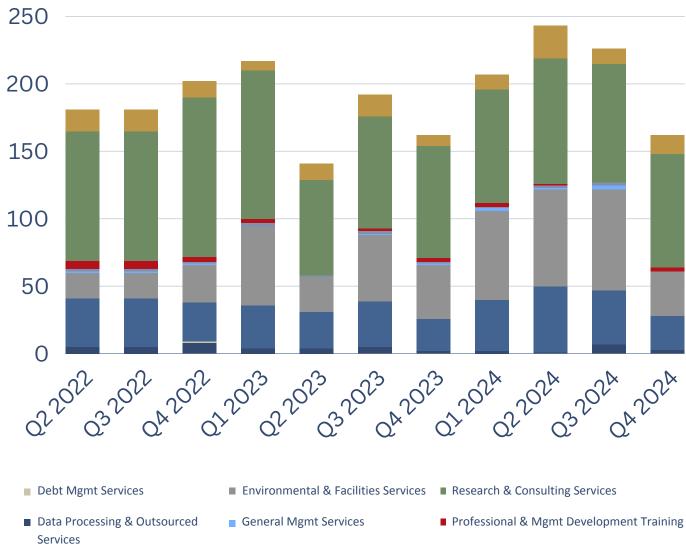




MARKET ACTIVITY

Business Services M&A Activity

- he 4th Quarter of 2024 experienced a 27% overall decrease in transaction volume compared to Q3 2024. However, it remained on par with the 4th quarter of 2023 with a total of 165 transactions.
- Two subsectors that saw the biggest decrease in activity were Environmental and Facilities Services that decreased by 53% from 75 transactions in Q3 to 35 transactions in Q4; and Diversified Services that resulted in a decrease in transactions of 38% in the last quarter.
- Despite the overall decline in activity in Environmental and Facilities Services, some larger players are actively engaging in acquisitions including publicly traded Waste Connections, Inc. that acquired Royal Waste Services for \$39 Million in October 2024. So far this year, the company has acquired over \$700 million in annualized revenue, according to company CEO Ron Mittelstaedt.
- M&A activity for the Research and Consulting subsector remained strong with 84 transactions in the 4th quarter a slight decrease from 88 transactions in Q3. Aprio, the 25th largest accounting and tax advisory firm, expanded its reach in CA with the acquisition of KKB, and in the Mid-West with the acquisition of two Chicago based accounting firms KRD and Burkett & Beattie, Inc.



Security & Alarm Services

Diversified Support Services

Outsourced Business Services

NEWS & INSIGHTS



Bob Lipton Joins to Expand M&A Services to the Legal Community

Bob Lipton has extensive experience advising businesses on mergers and acquisitions, growth strategies, and operational efficiencies within the HCM space. His deep understanding of the challenges and opportunities, coupled with his commitment to delivering exceptional client outcomes, aligns perfectly our mission.

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While You're Waiting for the Tide to Turn

Given the importance of trailing twelve months (TTM) financial performance in determining M&A valuations, waiting can be a reasonable strategy, but by doing more than waiting owners can reap benefits now and at the time of a future sale.

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Conor Miller Joins FOCUS Bringing Cross Industry Experience

Conor brings a proven track record of delivering transformative outcomes for clients and guiding complex transactions to successful completion. He has advised entrepreneurs on maximizing their exit strategies, specializing in buy-side and sellside engagements to achieve optimal results.

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CASE STUDY: TSR ACQUIRED BY AN AFFILIATE COMPANY OF BCFORWARD

Process & Overview

TSR Consulting Services ("TSR") has been acquired by Vienna Parent Corporation an affiliate company of BCforward. Vienna Parent Corporation, a special purpose entity newly formed by Justin Christian ("Vienna Parent"), through its wholly owned subsidiary, Vienna Acquisition Corporation (the "Purchaser"), has successfully completed its cash tender offer to purchase all of the outstanding shares of common stock of TSR (NASDAQ:TSRI). FOCUS represented TSR in this transaction.

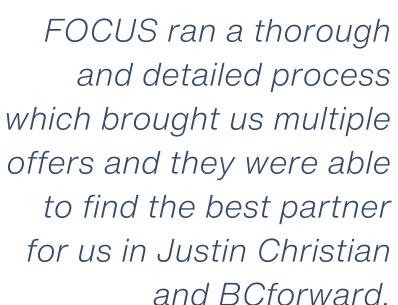
TSR was founded in 1969, reported Revenues of \$101mil per its 2023 Form 10-K, and is a wellrecognized national provider of information technology staffing solutions. Christian is the CEO and founder of BCforward, one of the largest Black-owned professional services and workforce management solutions firms in the United States. Currently, BCforward employs more than 5,000 people globally and serves multi-national clients in the finance, life science, technology, healthcare and government sectors.

Transaction Results



BCforward acquired a sufficient number of TSR shares to consummate the second step merger. The total consideration payable to TSR's shareholders represents a 73.8% premium to TSR's closing price on May 14, 2024. Upon completion of the merger, TSR became a privately held company controlled by Vienna Parent and BCforward. Tom Salerno, TSR CEO, and his management team will continue to run the TSR business as part of BCforward.

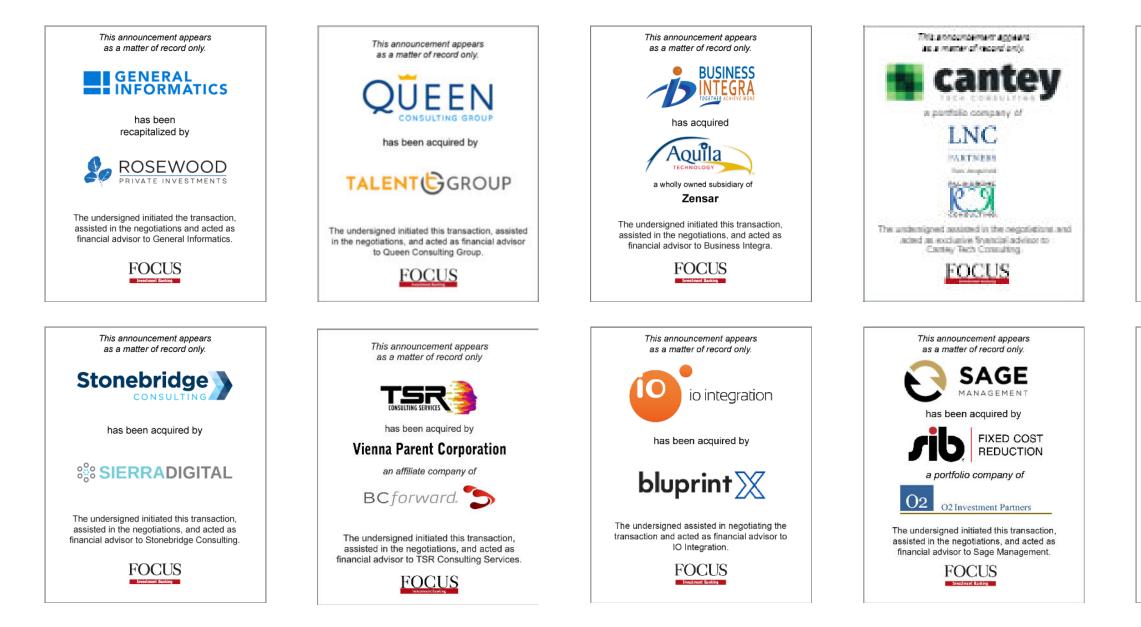




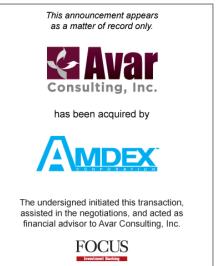
Thomas Salerno, President and CEO of TSR

DEALS

Recent Transactions









OUR TEAM

Who We Are



Barry Calogero Managing Director barry.calogero@focusbankers.com



John Bradshaw Senior Advisor john.bradshaw@focusbankers.com



Kelly Kittrell Managing Director kelly.kittrell@focusbankers.com



Bob Maiden Managing Director bob.maiden@focusbankers.com



John-Michael Tamburro Managing Director jm.tamburro@focusbankers.com



April Taylor Managing Director april.taylor@focusbankers.com



Jim Sowers Managing Director jim.sowers@focusbankers.com



Anna Brumby White Principal anna.brumbywhite@focusbankers.com





Colin May

Managing Director colin.may@focusbankers.com



Alex Williams Principal alex.williams@focusbankers.com

IN THE MARKET

Accelerate (Sell Side)

Business consulting business to high tech & startup companies.

Engage (Buy Side)

Accounting firm looking for acquisition targets.

Delivery (Sell Side)

Multi-line dealer of lawn equipment.

Hornet (Sell Side)

Commercial and municipal electrical contracting services company.

Monument (Sell Side)

Operates in the internet service providers, website hosting & Internet-related services industry

Diligence (Sell Side) Signed LOI

Financial services firm.

Amplifier (Sell Side)

Merchandising and fixture installation company.

Surface 2 (Sell Side) Signed LOI

Specializes in creating renowned equestrian surfaces.



Gladiator (Sell Side)

Telecom/Skilled Trade and IT Staffing Services.





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ABOUT FOCUS BANKERS

FOCUS Investment Banking is a trusted name in M&A advisory services with a nationwide footprint and a global reach

Experience matters, especially when it comes to navigating the intricacies of your market. We bring senior-level experience and relatable expertise to every deal. From strategic planning to negotiations, we leverage a deep understanding of your industry to deliver customized solutions that drive the maximum value for your business.



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